## **Building the Ohio Innovation Economy**

## Panel IV: State and Regional Innovation Programs

**Moderator: Rich Bendis, Innovation America** 



Current Trends and Challenges in State Innovation Programs
Dan Berglund, President & CEO, SSTI



The Role of NorTech: Promoting Innovation and Economic Development Rebecca O. Bagley, President & CEO, NorTech











# The Global Innovation Imperative

- •Innovation is Key to Growing and Maintaining a Country's **Competitive** Position in the Global Economy and to address Global Challenges
- •Collaboration among Small and Large Businesses, Universities, and Research Institutes is Essential for Innovation & Commercialization
- •New Institutions and New Incentives, are increasingly important to support collaboration and foster innovation
- •Competitive advantages are increasingly tied to human capital and innovation
- •Economic growth is closely related to education/ workforce, energy, climate change, environmental, natural resource, geopolitical issues & entrepreneurship









#### **How Leading Nations Responding to the Innovation Imperative?**

### They are providing four things:

- High-level Focus
- •Sustained Support for R&D: Leveraging Public and Private Funds
- Support for Innovative SMEs
- New Innovation Partnerships to bring new products and services to market

Note: Many countries and regions are investing very substantial resources to create, attract and retain industries in leading sectors











# The New Locational Competition

#### Definition: The competition for economic activity

Intense and growing competition among nations and regions for well paid jobs and improving living standards......











# Innovation Economy: Definitions & Terminology

- Knowledge is the confident understanding of a subject, potentially with the ability to use it for a specific purpose
- Knowledge economy is based on creating, evaluating, and trading knowledge
- INNOVATION is the creation and transformation of knowledge into new products, processes, and services that meet market need......and interactions, entertainment forms, and ways of communicating and collaborating





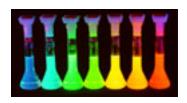






# Implementing a New Innovation Paradigm

- Deviate from traditional perspectives
- Encourage public investment and risk taking
- Develop trust through collaboration
- Ensuring responsiveness to partners' missions
- Build consensus of all constituents through education, participation, and positive outcomes
- Move from TBED to IBED
- Innovation-Based Economic Development











# Regional Innovation Clusters

## Five Key Components to Consider When Defining Unique Regional Assets

What you make, including your existing & prospective industry clusters

What you do: your workforce skills & human capital base

**ENTRE-ECONOMIC PRENEURSHIP** BASE INNOVATION **TALENT** 

> Location, Infrastructure, Amenities, **Factor Costs, Natural Resources**

& IDEAS

Your capacity to create companies wholly new or from existing firms

Your capacity to innovate and generate new ideas

The basic conditions defining the economic milieu of the region







## **Innovation Ecosystem**

#### **INPUT**

Knowledge Creation

Basic & Translational Research Proof of Concept

#### "INTERACTION FIELDS"

Education/ Human Resources

**Human Networks** 

**Networks of Funds** 

**Regional Clusters** 

University-Industry Collaborations

**IP Strategies** 

#### **OUTPUT**

Jobs

Proof of

Relevance

Wealth Creation

Commercialization

New Products & Services

**New Markets** 

**Companies** 

The concept of the **Innovation Ecosystem** stresses that the flow of technology and information among people, enterprises and institutions is key to a vibrant innovation process.









# **Triple Helix of Innovation**

# INSEPARABLE MISSIONS

## **EDUCATION**

Research
Public Service
Lifelong Learning

## **INDUSTRY**

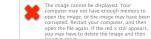
Product Process Profit

#### GOVERNMENT

Economic Benefit Return on Investment Sustainable Development









## Government's Role in Innovation

- Long term vision and planning
- Identify gaps and trends in science, technology, innovation and SME development
- Be a catalyst through long-term strategic investments and partnering
- Develop a balanced and flexible research and development investment portfolio
- Encourage private sector innovation
- Establish performance-based research and development
- Accelerate the commercial exploitation of creativity and knowledge, through innovation and research, to create wealth, grow the economy, build successful businesses and improve quality of life









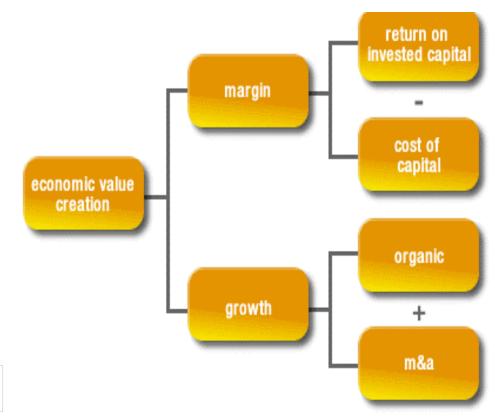


# **Innovation Paradigm Shift**

# PROOF OF CONCEPT (Technological Feasibility) "It Works!"



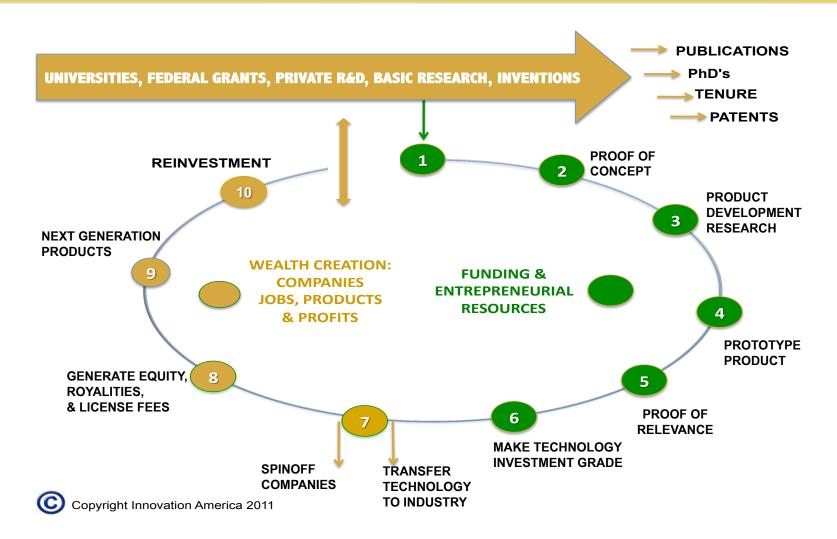
PROOF OF RELEVANCE
(Market Pull)
"I'll Buy It!"





The image cannot be displayed. Your computer may not have enough memory to open the image, or the image may have been corrupted. Restart your computer, and then open the file again. If the red x still appears, you may have to delete the image and then insert it again.

## **Innovation America Commercialization Model**











# **U.S. State Innovation Programs**





Third Frontier
Innovation Creating Opportunity







First State























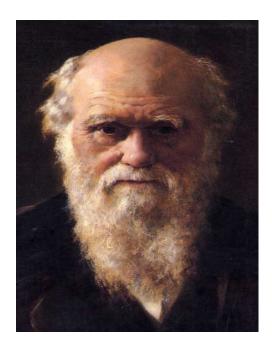


## **Darwin on Collaboration**

" It is the long history of humankind (and animal kind, too) those who learned to collaborate and improvise most effectively have prevailed."

#### -Charles Darwin















## **Transition from Eco Devo to IBED**

 Competitive Basis

Key values /

offerings

#### **Traditional**

Natural resources
Highways / Rail
Proximity
Costs

Innovation (Clusters)

Specialized talent
Networks, information
University research / professors
Market understanding
Global Reach

i.e. KNOWLEDGE

i.e. PHYSICAL

Business parks Incentives

Access to research
Workforce competencies
Lifestyle

Lead Organization

Chambers / EDCs



Economic developers
Innovation Intermediaries









# What is a Innovation Intermediary?

An Organization at the Center of the region's, state's or country's efforts to align local technologies, assets and resources to work together on advancing Innovation.









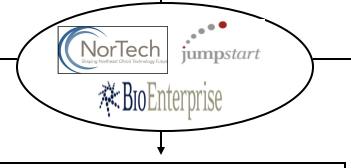


# 21<sup>st</sup> Century Innovation Intermediary

## **Connectivity** of

Key Human & Institutional Players Cluster Management

Leverage &
Alignment of
Funding &
Resources



Research & Marketing of the Strengths of the Innovation Economy

### **Programs**

Commercialization
Direct Investment
Angel Capital
SBIR Programs
Technology Mining / Intellectual
Property Programs









# **Intermediary Best Practices**

- Longevity
- Bipartisan Support & Champions
- Independent Organizations
- Continuous Reinvention
- PRIVATE SECTOR LEADERSHIP
- Understand Return On Investment
- Sustainability In Funding
- Accountable
- Innovative
- Effective Leadership











# Regional IBED Intermediaries



































### **Northeast Ohio IBED Intermediaries**



NorTech, (the Northeast Ohio Technology Coalition) is a nonprofit Technology-Based Economic Development (TBED) organization that champions growth in Northeast Ohio's 21 county region. Foundation funded.



JumpStart is creating economic transformation in Northeast Ohio by providing resources to entrepreneurs to grow their high potential, early stage companies.



BioEnterprise is a business formation, recruitment, and acceleration initiative designed to grow health care companies and commercialize bioscience technologies



Team NEO advances Northeast Ohio's economy by attracting businesses worldwide to the 16-county Cleveland Plus region.











# The New Economy Initiative for Southeast Michigan (NEI)

Founded:2008

**Organizational Mission:** Unique philanthropic initiative aimed at helping to restore southeast Michigan to a position of leadership in the new global economy.

**Original Funding:** \$100M – 8 year initiative - 10 national and local foundations

**Goal:** Accelerate the transition of metro Detroit to an innovation-based economy. Entrepreneurial Eco-System

- Capitalizing on Existing Assets and Resources
- •Build and employ a more skilled and educated workforce
- •Urban Entrepreneurial Partnership provides assistance to 150 minority automotive suppliers to diversify their customer bases to aerospace, alternative energy, medical devices, military and homeland security.

















# **COTEC - Portugal**

**Founded:** May 2003 - COTEC is a national innovation intermediary that supports innovative high growth SME's and is funded by largest private corporations in Portugal

#### Mission:

To promote the competitiveness of companies established in Portugal, through the development and the diffusion of a culture and practice of innovation as well as of "resident" knowledge

#### Vision:

To become a key agent of business innovation in Portugal, by challenging both public and private organizations of the national innovation system (NIS) and by coordinating its intervention with them

#### **Strategic Themes:**

- •To promote a culture of innovation as a crucial source of company competitiveness
- •To foster the practice of innovation by all the agents of the NIS
- •To influence the strategic orientation of both the Portuguese and the European Innovation Systems
- To remove context barriers to innovation



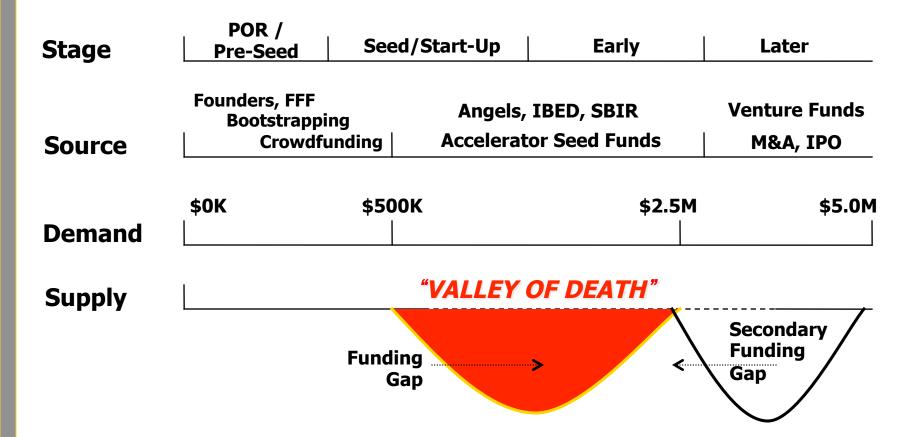






# **Innovation Capital Valley of Death**

#### "VALLEY OF DEATH"











# **Funding & Resources for Innovation Capital**

#### Seed













#### <u>IBED</u>

















#### **Federal**







**SBIC Program** 

CRADA

**PCP** 



#### **Angel**













#### **Entrepreneur**























# **Successful Funding Models**











A U.S. DOE Energy Innovation HUB





\$700M 5-yearBond Issue 62% Taxpayer vote approving

\$581M 15 year Wage-tax TIF

\$160M VC Premium insurance Tax Incentives

\$60 Million
Angel Tax Credits

\$129M E-RIC Grant





# Innovation Intermediary Commercialization Structure

Investigation	Technical	Market	Business
Proof of Concept	Technology Concept	Market Needs	Venture Assessment

Assessment

Market Study

Strategic Marketing

Market Validation

Sales and Distribution

Market Diversification

**Economic Feasibility** 

Strategic Business

**Business Start-Up** 

**Business Growth** 

**Business Maturity** 

Plan

Analysis

Technology Feasibility

Engineering Prototype

Pre-Production

Prototype

**Production** 

**Production Support** 

**Development Phase** 

**Commercial Phase** 

Full Scale Production

Feasibility

**Planning** 

Introduction

Maturity

# **University Commercialization Centers**

**MIT - BOSTON** 

UCSD - San Diego





#### THE GAP



#### Academic Research

- Federal Grants
- Corporate
   Sponsored
   Research

- » Technology risk
- » Market risk



#### Commercial Enterprise

#### Investors Commercialize

- Angels
- VC's
- Corporations









## **Key Difference Between Incubators and Accelerators**

Incubators - incubators allow for slower growth, although they typically have some requirements as to how long companies can remain in the incubators before they graduate.

Accelerators - as their name implies, focus on an intense, bootcamp-like experience to get new businesses up and running in a matter of months.













## **Accelerators**











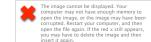














## **Best Practices in Innovation Entrepreneurial Support**







The PIPELINE is the nation's premier statesponsored technology entrepreneur fellowship program. PIPELINE is designed to systematically identify high potential technology entrepreneurs and match them with best-in-class training, resources and mentors to facilitate their dynamic growth in













## **Bill Gates - Microsoft**

"Never before in history has innovation offered promise of so much to so many in so short a time."













Richard A. Bendis
President and CEO
Innovation America
2600 Centre Square West
1500 Market Street
Philadelphia, PA 19102
(215) 496-8102
rbendis@bendisig.com
www.innovationamerica.us
www.innovationamerica.us/daily